

20 May 2026

Subject: Request for Quotations for the Provision of Consultancy Services for the Preparation of a Follow-up Technical Study on the Environmental Impacts of Exhaust Gas Cleaning Systems (EGCS) in the Mediterranean Sea

Dear Sir/Madam

The Regional Marine Pollution Emergency Response Centre for the Mediterranean Sea (REMPEC) is a Regional Activity Centre established within the framework of the Mediterranean Action Plan (MAP) of the United Nations Environment Programme (UNEP), also referred to as UNEP/MAP, with a view to coordinating the activities of the Mediterranean coastal States related to the implementation of the Protocol concerning Cooperation in Preventing Pollution from Ships and, in Cases of Emergency, Combating Pollution of the Mediterranean Sea (the "2002 Prevention and Emergency Protocol") to the Convention for the Protection of the Marine Environment and the Coastal Region of the Mediterranean (the "Barcelona Convention"). The Centre is based in Malta, hosted by the Maltese Government, and is administered by the International Maritime Organization (IMO) in cooperation with UNEP/MAP.

REMPEC would like to procure the Consultancy Services for the Preparation of a Follow-up Technical Study on the Environmental Impacts of Exhaust Gas Cleaning Systems (EGCS) in the Mediterranean Sea. The duration of the contract shall be until 23 April 2027. Details of requirements are as per the attached Request for Quotations.

You are invited to submit your quote as per the attached Request for Quotations to procurement@rempec.org, by not later than **Wednesday, 10 June 2026 – midnight (Malta local time or UTC+2 hour)**. Late or incomplete submissions will not be considered. All prices submitted are to be exclusive of VAT.

Questions regarding this Request for Quotations should be addressed to procurement@rempec.org by not later than **Wednesday, 03 June 2026 – 5 p.m. (Malta local time or UTC+2 hour)**. REMPEC will reply to any request for additional information in strict compliance with the equal treatment principle. Provided that they have reached REMPEC before the abovementioned deadline, requests will be answered by e-mail.

The REMPEC Procurement Selection Committee will open the bids and proceed with the selection of the 'lowest-priced, technically acceptable offer' and will communicate the results in due time.

Yours sincerely,



Ivan Sammut
Head of Office
REMPEC



REQUEST FOR QUOTATIONS FOR THE PROVISION OF CONSULTANCY SERVICES
FOR THE PREPARATION OF A FOLLOW-UP TECHNICAL STUDY ON THE
ENVIRONMENTAL IMPACTS OF EXHAUST GAS CLEANING SYSTEMS (EGCS) IN THE
MEDITERRANEAN SEA

Issued by: Regional Marine Pollution Emergency Response Centre for the Mediterranean
Sea (REMPEC)

RfQ: REM_Quote 03/2026

Issue Date: 20 May 2026

Submission Date and Time: 10 June 2026 – midnight (Malta local time or UTC+2 hour)

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SECTION A: INSTRUCTIONS

- 1 Response to this Request for Quotations (RfQ) is to be submitted on procurement@rempec.org. All submissions will be dealt with in strictest confidence.
- 2 This RfQ will be awarded based on the 'lowest-priced, technically acceptable offer' evaluation methodology.

SECTION B: GENERAL INFORMATION

Purpose

3 The purpose of this RfQ is for the provision of consultancy services for the Preparation of a Follow-up Technical Study on the Environmental Impacts of Exhaust Gas Cleaning Systems (EGCS) in the Mediterranean Sea.

Beneficiary

4 The Regional Marine Pollution Emergency Response Centre for the Mediterranean Sea (REMPEC) is a Regional Activity Centre established within the framework of the Mediterranean Action Plan (MAP) of the United Nations Environment Programme (UNEP), also referred to as UNEP/MAP, with a view to coordinating the activities of the Mediterranean coastal States related to the implementation of the Protocol concerning Cooperation in Preventing Pollution from Ships and, in Cases of Emergency, Combating Pollution of the Mediterranean Sea (the “2002 Prevention and Emergency Protocol”) to the Convention for the Protection of the Marine Environment and the Coastal Region of the Mediterranean (the “Barcelona Convention”). The Centre is based in Malta, hosted by the Maltese Government, and is administered by the International Maritime Organization (IMO) in cooperation with UNEP/MAP.

5 The beneficiary, being REMPEC, is the point of contact for this RfQ. Any communications at tendering stage shall be made on procurement@rempec.org.

6 Any clarification questions are to reach REMPEC by not later than 03 June 2026 at 1700hrs. (Malta local time or UTC+2 hour). Clarifications requests are to be sent on procurement@rempec.org.

Scope and Terms & Conditions

Scope

7 The objective of this RfQ is to obtain competitive quotations from qualified and eligible companies for providing consultancy services for the preparation of a Follow-up Technical Study on the Environmental Impacts of Exhaust Gas Cleaning Systems (EGCS) in the Mediterranean Sea, in accordance with the enclosed Terms of Reference (the “Terms of Reference”).

Terms & Conditions

8 In submitting a quotation, the bidder accepts in full and without restriction the requirements of this RfQ including the Terms of Reference and the IMO General Terms and Conditions as the sole basis of this tender process, and waives his own conditions of sale, whatever they may be.

SECTION C: DETAILS OF INFORMATION REQUESTED

Specific Project Overview

9 Technical specifications, including Background, Objectives, Assignment, Geographical scope of the assignment, Reporting, and Schedule, are as set out in the Terms of Reference.

10 Bidder should submit a technical proposal that offers a solution to the requirements specified in the Terms of Reference.

11 Bidder should also submit a financial proposal indicating all costs that the bidder will charge in carrying out the technical proposal.

Project deliverables

12 The successful bidder is expected to produce the following deliverables:

Title	Detailed description
Draft kick-off Meeting summary and workplan	as per paragraph 14.2 of the Terms of Reference
Draft Study	as per paragraph 14.3 of the Terms of Reference
Revised draft Study, together with draft executive summary and set of draft recommendations, as well as draft roadmap and action plan	as per paragraph 14.4 of the Terms of Reference
Final draft Study, together with revised draft executive summary, set of revised draft recommendations, revised draft roadmap and action plan, as well as draft policy brief	as per paragraph 14.5 of the Terms of Reference
PowerPoint presentation	as per paragraph 14.6 of the Terms of Reference
Attend a Regional Webinar to be organised by REMPEC	as per paragraph 14.7 of the Terms of Reference
Prepare the report of the Webinar	as per paragraph 14.8 of the Terms of Reference

Company profile

13 The company must demonstrate:

- .1 a minimum of three (3) years' experience in providing consulting services in an area of environmental sciences, marine science, marine biology, marine pollution assessments, environmental risk assessment, environmental modelling and pollutant analysis or closely related field; and

- .2 a minimum of two (2) qualified personnel to provide the services, and ability to provide an equally qualified consultant, in case a replacement is required during the implementation of the Assignment. The Curriculum Vitae (CVs) of the qualified personnel shall be submitted accordingly.

Personnel qualification

14 The proposed personnel must have:

- .1 a university degree in marine environmental sciences, marine science, marine biology, maritime studies, chemistry, ecotoxicology or other closely related field;
- .2 a minimum of five (5) years' experience in delivering technical projects related to marine pollution assessments from ships;
- .3 at least three (3) years' experience in research and analytical work associated with the implementation of MARPOL Annex VI;
- .4 strong technical skills related to: emissions from ships, biodiversity, marine pollution assessments, environmental modelling and pollutant analysis – at least three (3) previous assignments;
- .5 skills related to the use of analytical tools as well as the review of research and other materials; and
- .6 excellent communication and presentation skills.

Other

The technical proposal must include a Project Execution Plan

The technical proposal must include a Risk Management Plan

SECTION D: FINANCIAL BID FORM**FINANCIAL BID**

Quotation Title Request for Quotations for the provision of consultancy services for the preparation of a Follow-up Technical Study on the Environmental Impacts of Exhaust Gas Cleaning Systems (EGCS) in the Mediterranean Sea

Reference Number REM_Quote 03/2026

Item No.	Description	Detailed Items to be provided	Total Cost of Service Provided	Total including Taxes/Charges, other Duties & Discounts <u>BUT</u> Exclusive of VAT (Delivered Duty Paid – DDP) €
1	Consultancy services for the preparation of a Follow-up Technical Study on the Environmental Impacts of Exhaust Gas Cleaning Systems (EGCS) in the Mediterranean Sea	As detailed in Section C on page 5 of this RfQ.		
	GRAND TOTAL INCLUDING TAXES/CHARGES, OTHER DUTIES & DISCOUNTS BUT EXCLUSIVE OF VAT (DELIVERED DUTY PAID-DDP) €			



Mediterranean
Action Plan
Barcelona
Convention



INTERNATIONAL
MARITIME
ORGANIZATION

**MEDITERRANEAN ACTION PLAN (MAP)
REGIONAL MARINE POLLUTION EMERGENCY RESPONSE CENTRE FOR
THE MEDITERRANEAN SEA (REMPEC)**

TERMS OF REFERENCE (ToRs)

**FOR THE PROVISION OF CONSULTANCY SERVICES FOR THE PREPARATION OF A
FOLLOW-UP TECHNICAL STUDY ON THE ENVIRONMENTAL IMPACTS OF EXHAUST
GAS CLEANING SYSTEMS (EGCS) IN THE MEDITERRANEAN SEA**

Activity No. 1.4.2. Support the ratification and effective implementation of MARPOL Annex VI, facilitating the entry into effect of the Mediterranean Sea Emission Control Area for Sulphur Oxides (Med SOx ECA), and explore the possible designation of the Mediterranean Sea Emission Control Area for Nitrogen Oxides (Med NOx ECA)

Mediterranean Trust Fund

WBS Element No: XB/0143-01-04-02-01-2240

**Voluntary Contribution from the Italian Ministry for Environment and Energy Security
(MASE)**

WBS Element No: XB/0143-01-04-02-05-2240

Background

1 The Regional Marine Pollution Emergency Response Centre for the Mediterranean Sea (REMPEC) is a Regional Activity Centre established within the framework of the Mediterranean Action Plan (MAP) of the United Nations Environment Programme (UNEP), also referred to as UNEP/MAP, with a view to coordinating the activities of the Mediterranean coastal States related to the implementation of the Protocol concerning Cooperation in Preventing Pollution from Ships and, in Cases of Emergency, Combating Pollution of the Mediterranean Sea (the “2002 Prevention and Emergency Protocol”) to the Convention for the Protection of the Marine Environment and the Coastal Region of the Mediterranean (the “Barcelona Convention”). The Centre is based in Malta, hosted by the Maltese Government, and is administered by the International Maritime Organization (IMO) in cooperation with UNEP/MAP.

2 Following the designation of the Mediterranean Sea as an Emission Control Area for Sulphur Oxides and Particulate Matter (Med SOx ECA), effective from 1 May 2025, pursuant to MARPOL Annex VI, the use of Exhaust Gas Cleaning Systems (EGCS), commonly referred to as “scrubbers”, is expected to remain a key compliance mechanism for vessels operating in the region.

3 Recognising the potential environmental concerns associated with the discharge of EGCS washwater, in 2024, REMPEC prepared the [Study on the Environmental and Legal Impacts of the Use of Exhaust Gas Cleaning Systems \(EGCS\) in the Mediterranean Sea](#), presented to the Sixteenth Meeting of the Focal Points of REMPEC in May 2025. The Study concluded that EGCS washwater may contain pollutants including heavy metals, polycyclic

aromatic hydrocarbons (PAHs), alkylated PAHs and other harmful compounds, and highlighted the lack of comprehensive Mediterranean-specific data on the long-term environmental effects of EGCS discharges.

4 The Sixteenth Meeting of the Focal Points of REMPEC recognised the growing environmental concerns related to EGCS discharge water, acknowledged the lack of comprehensive scientific data regarding the long-term impacts of EGCS discharges on the Mediterranean marine environment, and encouraged further research, monitoring and technical work to support evidence-based decision-making and ongoing discussions at IMO regarding EGCS discharge water. During the Meeting, Contracting Parties further emphasised the importance of robust monitoring systems, environmental assessments, capacity building, and stakeholder engagement in relation to EGCS management and future regulatory considerations.

5 EGCS use, has also been addressed at the level of the International Maritime Organization (IMO) within the framework of MARPOL Annex VI as an equivalent means for ships to comply with Sulphur oxide (SO_x) emission limits. In this context, the IMO has adopted and periodically updated technical guidelines governing the approval, installation, and operation of EGCS, including requirements for monitoring emissions and wash water discharge parameters.

6 In recent years, increasing attention has been given to the potential environmental impacts associated with the discharge of scrubber wash water into the marine environment. These concerns have been discussed extensively within the IMO, in particular under the Sub-Committee on Pollution Prevention and Response (PPR). During its recent sessions, including PPR 13 (2026), the Sub-Committee examined the implications of EGCS discharges, especially in sensitive marine areas, and considered the need for further regulatory action.

7 Discussions at PPR have highlighted interest among several Member States in exploring the possibility of introducing restrictions on the discharge of scrubber wash water, including in areas such as Particularly Sensitive Sea Areas (PSSAs), potentially as Associated Protective Measures (APMs). At the same time, there has been broad agreement on the need to base any such measures on robust scientific evidence and risk assessments, taking into account the *2022 Guidelines for risk and impact assessments of the discharge water from EGCS* (MEPC.1/Circ.899), reflecting a precautionary yet structured approach. IMO has encouraged continued data collection and analysis to better understand the environmental impacts of EGCS discharge water. Overall, the work undertaken within the IMO continues to support a more comprehensive evaluation of their environmental implications, with ongoing discussions expected to inform future regulatory developments.

8 In parallel, regional work undertaken by the Commission for the Protection of the Marine Environment of the North-East Atlantic (OSPAR Commission), including modelling studies on discharges from open-circuit flue gas scrubbers, has demonstrated the utility of regional discharge modelling and pollutant mapping to estimate washwater volumes, identify discharge hotspots, and support environmental risk assessments.

9 OSPAR has been:

- a. Commissioning studies to assess the composition and impacts of scrubber wash water discharges;
- b. Highlighting concerns about contaminants such as heavy metals and polycyclic aromatic hydrocarbons (PAHs);
- c. Encouraging member states to apply the precautionary principle, including considering restrictions on open-loop scrubbers in sensitive areas; and

d. Continuing to review available evidence to inform future regulatory measures.

10 Furthermore, the Baltic Marine Environment Protection Commission (HELCOM) has moved more directly toward coordinated regional action by:

- a) Adopting a recommendation supporting the restriction of discharges from open-loop scrubbers in the Baltic Sea area;
- b) Encouraging Contracting Parties to establish national regulations limiting or banning scrubber discharges, particularly in ports and coastal waters;
- c) Promoting a harmonized regional approach to ensure consistency across the Baltic Sea; and
- d) Supporting monitoring and data collection to better understand cumulative impacts.

11 In light of the above, a consultancy is envisaged to assist REMPEC and its Contracting Parties to prepare a Study to further assess the environmental implications of EGCS discharges in the Mediterranean Sea, strengthen the available scientific evidence base, and support future regional and international policy discussions.

Objectives

12 The principal objective of this consultancy is to support REMPEC and its Contracting Parties in preparing a follow-up technical study on the environmental impacts of EGCS discharges in the Mediterranean Sea, building on the findings of the 2024 REMPEC Study and subsequent recommendations of the REMPEC Focal Points, and aligning with the *2022 Guidelines for risk and impact assessments of the discharge water from EGCS* (MEPC.1/Circ.899).

13 Specifically, the Consultant shall:

.1 Develop a Mediterranean-wide baseline assessment and modelling framework to estimate:

- EGCS washwater discharge volumes;
- Pollutant loads associated with EGCS discharges; and
- Spatial and seasonal distribution of EGCS discharge hotspots.

.2 Build upon methodologies applied in previous regional studies, including relevant OSPAR modelling work, adapting these where appropriate to the Mediterranean context.

.3 Assess the chemical composition of EGCS washwater, with particular focus on:

- alkylated PAHs;
- heavy metals;
- other pollutants of concern identified in prior studies.

.4 Undertake a high-level assessment of the ecotoxicological implications of such pollutants, including:

- potential chronic and sub-lethal effects on marine organisms;
- implications for sensitive marine habitats and ecosystems.
- potential bioaccumulation, persistence, and transfer through the marine trophic chain.

.5 Assess whether current pollutant monitoring and discharge criteria adequately reflect the actual pollutant profile and associated toxicity of EGCS wastewater.

.6 Assess the environmental risks posed by EGCS discharges in the Mediterranean Sea, taking into account:

- pollutant concentrations;
- discharge volumes;
- environmental sensitivity of receiving marine areas;
- cumulative and long-term impacts;
- potential contributions to marine acidification and broader ecosystem-level effects.

.7 Provide scientific and policy-oriented conclusions on whether EGCS discharges may pose unacceptable risks to Mediterranean marine ecosystems.

.8 Assess the current adequacy and preparedness of relevant port reception facilities (PRFs) in Mediterranean coastal States for receiving EGCS residues and waste streams. The assessment should, where feasible, distinguish between short-term (e.g. up to 2030) and longer-term environmental impacts, taking into account uncertainties and evolving regulatory and technological developments.

.9 Review current monitoring, enforcement, and technical capacities of Mediterranean coastal States in relation to EGCS discharge management.

.10 Identify capacity-building and infrastructure gaps requiring future support.

Assignment

14 For the completion of this consultancy, which shall not exceed 70 working days in total, the Consultant shall:

.1 attend a **kick-off Meeting** to be held through videoconference, within three (3) working days from the signing of the contract, to:

- i. discuss the scope, objectives, and expected outputs of the study;
- ii. review and agree on the key reference materials to be analysed, including the REMPEC EGCS Study, conclusions of the Sixteenth Meeting of the Focal Points of REMPEC, and relevant regional studies (including OSPAR and HELCOM);
- iii. clarify expectations regarding methodology (data collection, modelling approaches, risk assessment frameworks, and stakeholder engagement); and
- iv. agree on the workplan, timeline, deliverables, and communication modalities with REMPEC.

.2 **draft a brief summary of the kick-off Meeting** reflecting the main outcomes, agreed priorities, and methodological approach, and prepare a **detailed workplan** for the completion of the consultancy, including:

- i. proposed structure of the study;

- ii. description of analytical methods (e.g. modelling, chemical characterisation, risk assessment);
 - iii. identification of data needs and potential sources; and
 - iv. timeline for deliverables.
- .3 Prepare, in consultation with REMPEC, a **draft Study**, which shall include:
- i. an analysis of existing regional and global studies on EGCS (including OSPAR modelling work and relevant IMO documents);
 - ii. a review of national policies and regulatory frameworks across Contracting Parties;
 - iii. identification of existing datasets and gaps relating to EGCS discharges, pollutant loads, and environmental impacts; and
 - iv. consultation, where appropriate, with key stakeholders (e.g. Contracting Parties, port authorities, industry representatives, and scientific institutions).
 - v. a baseline assessment and modelling framework for EGCS washwater discharges in the Mediterranean Sea, including:
 - estimation of discharge volumes and pollutant loads (e.g. PAHs, alkylated PAHs, heavy metals);
 - spatial analysis and mapping of potential discharge hotspots, particularly in sensitive and high-traffic areas; and
 - adaptation, where appropriate, of methodologies applied in other regions (e.g. OSPAR), ensuring relevance to Mediterranean conditions.
 - where feasible, differentiation between operational scenarios (e.g. open-loop, closed-loop, and hybrid EGCS systems) to support comparative analysis of discharge patterns and potential impacts.
 - vi. a targeted chemical characterisation and integrated risk and impact assessment, including:
 - identification and analysis of key pollutants of concern (including those not fully covered under existing frameworks, such as alkylated PAHs and specific metals);
 - high-level assessment of ecotoxicological and potential long-term environmental impacts on marine ecosystems, including consideration of persistence, bioaccumulation, and trophic transfer of pollutants;
 - consideration of cumulative and sub-lethal effects, where data allows;
 - evaluation of the adequacy of current monitoring parameters and discharge criteria; and
 - qualitative consideration of short-term (e.g. 2030) versus longer-term (e.g. 2050) environmental impacts, acknowledging uncertainties where relevant
 - vii. an assessment of infrastructure and capacity gaps across the Mediterranean region, including:
 - availability and adequacy of port reception facilities (PRFs) for EGCS residues;
 - national and regional monitoring, enforcement, and compliance capacities;

- readiness of stakeholders (e.g. port authorities, waste management operators, and administrations) to manage increased EGCS-related waste streams; and
- identification of capacity-building and investment needs.
- high-level consideration of operational and potential cost implications associated with increased delivery of EGCS residues to port reception facilities

.4 Prepare a **revised draft study report**, in consultation with REMPEC, taking into account comments and guidance provided by REMPEC, on the draft Study referred to in paragraph 17 above, which shall include:

- i. a draft executive summary detailing the study findings that are clearly linked to identified data gaps and regional priorities;
- ii. a set of draft recommendations tailored to the Mediterranean context, taking into account the specific challenges and opportunities in the region, including recommendations for possible future regulatory policies; and
- iii. a draft roadmap and action plan for addressing the challenges identified, with timelines, taking into account capacity-building, technical assistance, and financial support needs.

.5 prepare, in consultation with REMPEC, a **final draft Study report**, taking into account the feedback and comments provided by REMPEC on the revised draft Study referred to in paragraph 18 above, which shall include:

- i. a revised draft executive summary;
- ii. a set of revised draft recommendations;
- iii. a revised draft roadmap and action plan; and
- iv. a draft policy brief highlighting actionable recommendations for policymakers and industry stakeholders.

.6 prepare, in consultation with REMPEC, a **PowerPoint presentation** summarising the key outcomes of the final draft Study referred to in paragraph 19 above, for dissemination to CPs, including relevant stakeholders;

.7 **attend a regional webinar** to be organised by REMPEC, to be tentatively held during the first Quarter of 2027, to present the PowerPoint presentation referred to in paragraph 20 above; and

.8 prepare, and submit to REMPEC, a report of the Webinar, referred to in paragraph 14.7 above, which shall provide information with respect to the delivery and outcome of the Webinar, including any critical matters identified and how these may be addressed, the list of participants, comments made by participants and responses provided, as well as any recommendations deemed necessary.

Geographical scope of the assignment

15 The Consultant will primarily perform the assignment from office/home.

Reporting

16 The Consultant shall:

.1 prepare and submit to REMPEC, not later than **three (3) working days** after the date of the kick-off Meeting, the draft kick-off Meeting summary and the workplan referred to in paragraph 14.2 above;

.2 prepare and submit to REMPEC, not later than **4 September 2026**, the **draft study**, as referred to in paragraph 14.3 above, including the baseline assessment, modelling outputs, chemical characterisation, integrated risk and impact assessment, and infrastructure and capacity analysis;

.3 prepare and submit to REMPEC, not later than **20 October 2026**, the **revised draft study**, taking into account comments and guidance provided by REMPEC, as referred to in paragraph 14.4 above, ensuring that the study provides a robust scientific and policy-oriented basis for future decision-making.

.4 prepare and submit to REMPEC, not later than **4 December 2026**, the **final draft study**, taking into account comments and guidance provided by REMPEC, as referred to in paragraph 14.5 above;

.5 prepare and submit to REMPEC, not later than **29 January 2027**, the **PowerPoint presentation** summarising the key outcomes of the final draft Study referred to in paragraph 14.6 above;

.6 attend the **regional webinar** to be organised by REMPEC, to be tentatively held during **the first Quarter of 2027**, to present the PowerPoint presentation, as referred to in paragraph 14.7 above; and

.7 prepare and submit to REMPEC, not later than **23 April 2027**, the report of the Webinar, referred to in paragraph 14.8 above.

17 All documents produced by the Consultant shall be prepared using the Established Guidelines for the preparation of reports on seminars, symposia, courses, workshops, and similar events, provided in Annex II to the "REMPEC Consultant Booklet" unless instructed otherwise by REMPEC (i.e. specific document template(s) to be provided by REMPEC) and shall be drafted in English, formatted according to REMPEC requirements, as well as provided in electronic format using software compatible with Microsoft Office.

18 The following disclaimer shall appear in all documents prepared by the Consultant:

"This activity is financed by the Mediterranean Trust Fund (MTF) as well the voluntary contribution of the Italian Ministry for Environment and Energy Security and is implemented by the Regional Marine Pollution Emergency Response Centre for the Mediterranean Sea (REMPEC) of the Mediterranean Action Plan (MAP) of the United Nations Environment Programme (UNEP).

The views expressed in this document are those of the Consultant and are not attributed in any way to the United Nations (UN), UNEP/MAP, IMO or REMPEC.

The designations employed and the presentation of material in this document do not imply the expression of any opinion whatsoever on the part of the UN Secretariat, UNEP/MAP, IMO or REMPEC, concerning the legal status of any country, territory,

city, or area or of its authorities, or concerning the delimitation of its frontiers or boundaries.”

Schedule

19 The work and tasks set out in the present document shall be completed by **23 April 2027**. The contract will be terminated following the submission by the Consultant of all the deliverables referred to above, as well as the subsequent certification by REMPEC that the performance of the duties and the work carried out are satisfactory.

20 Within that timeframe, the Consultant shall organise work in the best possible manner and ensure the successful completion of the consultancy.
